

## Exploring Branding Approaches and Their Impact on Customer Loyalty: A Study of Agro-Allied Small and Medium Enterprises in Lagos State

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### ABSTRACT

In the contemporary business landscape, the interplay between Online Branding and Customer Loyalty presents a critical challenge. This study was conducted to thoroughly explore the influence of Online Branding on Customer Loyalty, with the goal of providing valuable insights into the extent of this relationship. Using robust quantitative analysis and statistical techniques, the research revealed a significant correlation between Online Branding and Customer Loyalty. This linkage, with a high coefficient of determination (R Square), underscores the role of Online Branding in driving Customer Loyalty. The findings also demonstrate a moderate and positive relationship, signifying that changes in Online Branding have a meaningful impact on Customer Loyalty. The research results affirm that Online Branding does indeed influence Customer Loyalty. Therefore, it is recommended that businesses prioritize the refinement of their Online Branding strategies to bolster Customer Loyalty, thereby ensuring enduring customer retention and sustained business success.

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### Introduction

The modern business landscape is characterized by relentless competition, and in such a fiercely contested marketplace, the economic value of effective branding strategies is undeniable. Branding serves as a potent tool to enhance the visibility of products and services, especially in industries marked by intense rivalry. It empowers consumers to make informed decisions as they seek to maximize their satisfaction. This holds true, particularly in the context of Agro-allied small and medium-sized enterprises (SMEs), where well-crafted branding strategies offer a substantial advantage over emerging brands or a narrow focus on marketing. Agro-allied industries are vital contributors to the agricultural sector, playing a pivotal role in the production of livestock and large-scale agricultural products (Dressler & Paunovic, 2021). These enterprises also invest in equipment for processing, packaging, and storing food and beverages, driving income generation and increasing per capita food consumption.

In contrast, Agro-allied SMEs operate with agriculturally-based raw materials or engage in a wide

array of production activities such as bakery, fast food, carpentry, animal feed, pharmaceutical manufacturing, and more (Nnaji, 2020). In this context, branding serves as a multifaceted tool, not only for establishing product identity but also for communicating sustainability initiatives. According to Udobi-Owoloja, Iyiegbuniwe, and Iyiegbuniwe (2020), Agro-allied firms play a crucial role in the sourcing and processing of associated raw farm produce, packaging, storing, preserving, and selling to make profits. In today's dynamic marketplace, brands are essential for consumers to navigate a complex array of choices, facilitating their satisfaction. This is particularly relevant to Agro-allied SMEs as they contribute to various facets of the nation's economy. They provide food, develop raw materials for further processing, create employment opportunities, generate revenue, and bolster the country's foreign exchange reserves (Udobi-Owoloja, Iyiegbuniwe, & Iyiegbuniwe, 2020). Agro-allied SMEs also play a pivotal role in achieving the government's agricultural diversification objectives. These goals encompass ensuring a stable food market, enhancing productivity, and fostering integrated agricultural development to

create long-term job opportunities (Elikwu & Micheal, 2019). However, branding strategies are an underutilized asset in this sector, and consumer loyalty is instrumental in determining the short- and long-term success of these enterprises. The failure to build customer loyalty can threaten a company's viability and lead to its decline (Inegbedion & Obadiaru, 2018).

Despite their substantial potential, Agro-allied and livestock SMEs in Nigeria have long endured neglect due to insufficient political will and the absence of essential infrastructure. The evolution of the economic landscape and intensified competition underscore the pressing need for branding strategies to distinguish these businesses and ensure their survival (Nnaji, 2020).

## **Literature Review**

### **The Concept of Branding**

Branding stands as one of the most critical elements in marketing, encompassing the name, description, and design of a product. A brand represents the entirety of what a product or service signifies to consumers. Brands, when meticulously developed and managed, emerge as substantial assets to any organization. They distinguish a company's product from its competitors, acting as a tool that reflects a company's image through packaging. Elements such as colors, typography, descriptions, and logos are thoughtfully designed to entice consumers to purchase these products. The concept of branding originates from the practice of manufacturers permanently imprinting their mark, or trademark, on their goods, and over time, they have mastered the development of a brand's character and personality. Successful branding not only boosts the sales of one product but also extends its influence to other products associated with the brand, making it a vital component of advertising. A brand is more than just the construction of a mental image in consumers' heads; it encompasses the product's characteristics, reputation, and the cumulative customer experience when they encounter the brand name at the point of purchase.

### **Branding Strategies**

Kotler (1997) provides a comprehensive definition of a brand as a name, term, design, symbol, or a combination of these used to identify the products and services of one seller or group of sellers, distinguishing them from competitors. Brand identity plays a pivotal role in differentiating products in terms of features deemed significant by consumers. Branding strategies encompass corporate branding, personal or individual branding, and online branding. Corporate branding emphasizes promoting a business entity's brand name rather than specific products or services, influencing stakeholders and various aspects of a company,

including product evaluations, corporate identity, culture, sponsorship, and brand extensions. On the other hand, personal branding focuses on individuals treating themselves as brands, linking their professional identities with their careers. Online branding, conducted via the internet, provides opportunities for companies to position their brands effectively in the market. Branding plays an essential role in facilitating brand recognition, identification, and value proposition.

### **Brand Equity and Customer Loyalty**

Brand equity plays a vital role in shaping customer loyalty, as it directly influences brand recognition, purchase choices, and overall customer satisfaction. A positive brand image fosters strong customer loyalty, while a negative image can deter it. This relationship underscores the critical importance of effective branding strategies in establishing a robust brand identity that resonates with consumers. Customer-based retail brand equity serves as a mental "shortcut" for consumers, allowing them to recall the most memorable positive aspects of their past shopping experiences and purchases. This memory, in turn, significantly impacts their future patronage while minimizing the potential influence of competitors' efforts (Ailawadi and Keller, 2004). In the grocery industry, customer-based brand equity is the culmination of a supermarket chain's comprehensive brand-building endeavors over time. This process involves the daily implementation of marketing messages through a myriad of service, product, price, and promotion decisions that consumers experience while shopping in the stores. Supermarkets, offering a wide range of products and services concurrently, recognize the significance of creating a satisfying "shopping experience" for customers, which can be equally as important as variations in the physical attributes of the products (Gomez et al., 2004).

### **Theoretical Framework**

This study is rooted in Aaker's model of brand equity. Aaker's model focuses on the sources of brand equity, emphasizing brand awareness, perceived quality, brand association, and brand loyalty. Kotler's model highlights different branding strategies, such as line extension, brand extension, multi-brands, and new brands. The deviation from the double jeopardy theory discusses how small brands can overcome the challenges posed by larger brands. Branding stands as a complex, multifaceted concept with far-reaching implications for businesses and consumer behavior.

### **Methodology**

This study employed a quantitative descriptive research design for the analysis of factors, utilizing statistical techniques. The study's population consists of all employees within the production and marketing division of the Agege Local Government Agricultural

Program in Lagos State, specifically those in the production and marketing department. The sample size of 150 was determined using Yamani's (1964) formula with a margin of error set at 0.05. Quantitative data were analyzed descriptively, involving the generation of tables, frequency counts, and linear regression analysis to explore the relationship between dependent and

independent variables. Data were collected through questionnaires, organized into three sections covering personal backgrounds, branding methods, and consumer loyalty. The research instrument demonstrated both content validity and high reliability, with a Cronbach's Alpha of 0.988 for the 23 items, ensuring the effective capture of data.

**Hypothesis one**

H0<sub>1</sub> : Corporate branding does not influence Customer loyalty.

**Model Summary**

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .969 <sup>a</sup> | .938     | .938              | .21270                     |

a. Predictors: (Constant), CB

**Hypothesis One: Corporate Branding and Customer Loyalty:**

The results indicate a highly significant relationship between Corporate Branding and Customer Loyalty, with a coefficient of determination (R Square) of 0.938, signifying that Corporate Branding is responsible for approximately 93.8% of the changes in Customer Loyalty. The beta coefficient demonstrates a positively

moderate relationship between the two variables. This suggests that a unit change in Corporate Branding corresponds to a substantial 96.9% change in Customer Loyalty. Given the p-value ( $p < 0.000$ ), which is less than 0.01, the null hypothesis (H0<sub>1</sub>) is rejected. Thus, it can be concluded that Corporate Branding does influence Customer Loyalty.

**ANOVA<sup>a</sup>**

| Model |            | Sum of Squares | df  | Mean Square | F        | Sig.              |
|-------|------------|----------------|-----|-------------|----------|-------------------|
| 1     | Regression | 81.134         | 1   | 81.134      | 1793.389 | .000 <sup>b</sup> |
|       | Residual   | 5.338          | 118 | .045        |          |                   |
|       | Total      | 86.472         | 119 |             |          |                   |

a. Dependent Variable: CL1

b. Predictors: (Constant), CB

The overall statistical significance associated with the test was ( $p < 0.000$ ), which is less than 0.01. Therefore, we reject the null hypothesis and state that Corporate branding does influence Customer loyalty.

**Coefficients<sup>a</sup>**

| Model      | Unstandardized Coefficients |            | Standardized Coefficients | t      | Sig. | 95.0% Confidence Interval for B |             |
|------------|-----------------------------|------------|---------------------------|--------|------|---------------------------------|-------------|
|            | B                           | Std. Error | Beta                      |        |      | Lower Bound                     | Upper Bound |
| (Constant) | .012                        | .059       |                           | .195   | .846 | -.106                           | .129        |
| CB         | 1.120                       | .026       | .969                      | 42.348 | .000 | 1.068                           | 1.173       |

a. Dependent Variable: CL1

**Interpretation**

The beta coefficient shows that there is a positively moderate relationship between the two variables. A unit change in Corporate branding would bring about 96.9 percent change in Customer loyalty. Corporate branding would be 1.120 when the Customer loyalty is 0.

From the table above, we can come to the conclusion that there is a significant relationship between Corporate branding and Customer loyalty. This means that we can reject our null hypothesis that Corporate branding does not influence Customer loyalty.

**Hypothesis two**

H0<sub>2</sub> Personal branding does not affect Customer loyalty.

**Model Summary**

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .978 <sup>a</sup> | .956     | .956              | .17907                     |

a. Predictors: (Constant), PB

| Coefficients |            |                             |            |                           |        |      |                                 |             |
|--------------|------------|-----------------------------|------------|---------------------------|--------|------|---------------------------------|-------------|
| Model        |            | Unstandardized Coefficients |            | Standardized Coefficients | t      | Sig. | 95.0% Confidence Interval for B |             |
|              |            | B                           | Std. Error | Beta                      |        |      | Lower Bound                     | Upper Bound |
| 1            | (Constant) | .141                        | .047       |                           | 2.989  | .003 | .048                            | .235        |
|              | PB         | 1.055                       | .021       | .978                      | 50.781 | .000 | 1.014                           | 1.096       |

a. Dependent Variable: CL1

The analysis reveals a highly significant relationship between Personal Branding and Customer Loyalty, with a coefficient of determination (R Square) of 0.956, indicating that Personal Branding is responsible for approximately 95.6% of the changes in Customer Loyalty. The beta coefficient demonstrates a positively moderate relationship between the two variables,

suggesting that a unit change in Personal Branding leads to a substantial 97.8% change in Customer Loyalty. The p-value ( $p < 0.000$ ) is less than 0.01, leading to the rejection of the null hypothesis ( $H_0$ ). Therefore, it can be concluded that Personal Branding does influence Customer Loyalty.

**ANOVA<sup>a</sup>**

| Model |            | Sum of Squares | df  | Mean Square | F        | Sig.              |
|-------|------------|----------------|-----|-------------|----------|-------------------|
| 1     | Regression | 82.688         | 1   | 82.688      | 2578.695 | .000 <sup>b</sup> |
|       | Residual   | 3.784          | 118 | .032        |          |                   |
|       | Total      | 86.472         | 119 |             |          |                   |

a. Dependent Variable: CL1

b. Predictors: (Constant), PB

The overall statistical significance associated with the test was ( $p < 0.000$ ), which is less than 0.01. Therefore,

we reject the null hypothesis and state that Personal branding does influence Customer loyalty

**Interpretation**

The beta coefficient shows that there is a positively moderate relationship between the two variables. A unit change in Personal branding would bring about 97.8 percent change in Customer loyalty. Personal branding would be 1.055 when the Customer loyalty is 0.

From the table above, we can come to the conclusion that there is a significant relationship between Personal branding and Customer loyalty. This means that we can reject our null hypothesis that Personal branding does not influence Customer loyalty

**Hypothesis Three**

$H_0$  Online branding does not influence Customer loyalty.

| Model Summary |                   |          |                   |                            |  |
|---------------|-------------------|----------|-------------------|----------------------------|--|
| Model         | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |  |
| 1             | .958 <sup>a</sup> | .917     | .917              | .24619                     |  |

a. Predictors: (Constant), OB

The above table indicate a highly significant relationship between Online Branding and Customer Loyalty, with a coefficient of determination (R Square) of 0.917, suggesting that Online Branding is responsible for approximately 91.7% of the changes in Customer Loyalty. The beta coefficient illustrates a positively moderate relationship between the two variables,

indicating that a unit change in Online Branding results in a significant 95.8% change in Customer Loyalty. The p-value ( $p < 0.000$ ) is less than 0.01, leading to the rejection of the null hypothesis ( $H_0$ ). Hence, it can be concluded that Online Branding does influence Customer Loyalty.

**ANOVA<sup>a</sup>**

| Model |            | Sum of Squares | df  | Mean Square | F        | Sig.              |
|-------|------------|----------------|-----|-------------|----------|-------------------|
| 1     | Regression | 79.320         | 1   | 79.320      | 1308.699 | .000 <sup>b</sup> |
|       | Residual   | 7.152          | 118 | .061        |          |                   |
|       | Total      | 86.472         | 119 |             |          |                   |

a. Dependent Variable: CL1

b. Predictors: (Constant), OB

The overall statistical significance associated with the test was ( $p < 0.000$ ), which is less than 0.01. Therefore,

we reject the null hypothesis and state that Online branding does influence Customer loyalty.

| Coefficients <sup>a</sup> |                             |            |                           |        |      |                                 |             |
|---------------------------|-----------------------------|------------|---------------------------|--------|------|---------------------------------|-------------|
| Model                     | Unstandardized Coefficients |            | Standardized Coefficients | t      | Sig. | 95.0% Confidence Interval for B |             |
|                           | B                           | Std. Error | Beta                      |        |      | Lower Bound                     | Upper Bound |
| (Constant)                | .051                        | .068       |                           | .746   | .457 | -.084                           | .187        |
| OB                        | 1.158                       | .032       | .958                      | 36.176 | .000 | 1.094                           | 1.221       |

a. Dependent Variable: CL1

**Interpretation**

The beta coefficient shows that there is a positively moderate relationship between the two variables. A unit change in Online branding would bring about 95.8 percent change in Customer loyalty. Online branding would be 1.158 when the Customer loyalty is 0.

From the table above, we can come to the conclusion that there is a significant relationship between Online branding and Customer loyalty. This means that we can reject our null hypothesis that Online branding does not influence Customer loyalty.

**Conclusion**

The study concludes that the concept of branding plays a fundamental role in marketing, encompassing various elements, such as name, description, and design, that collectively shape the image and perception of a product or service among consumers. Brands are valuable assets to organizations, differentiating their products in the competitive marketplace. Successful branding enhances not only the sales of individual products but also extends its influence to associated products. Moreover, branding strategies are diverse, including corporate branding, personal branding, and online branding, each serving specific purposes in the marketing landscape. It is evident that branding is pivotal in creating brand recognition and differentiating products in a crowded marketplace.

Furthermore, the favorable conditions for branding, including product identification, quality, availability, pricing, and more, are essential for the success of branding efforts. The importance of branding extends to fostering brand loyalty, organizational stability, effective product positioning, and easy product identification, making it an indispensable tool in contemporary marketing. This highlights the inextricable link between branding and customer loyalty, as positive brand equity positively affects customer loyalty.

**Managerial Implications:**

Managers must recognize the crucial role of branding in marketing and its direct influence on organizational

success. To capitalize on branding's potential, managers should:

**Invest in Branding:** Allocate resources and efforts to develop and manage brands effectively, ensuring consistency and alignment with the organization's values and goals.

**Strategically Choose Branding Approaches:** Determine the most suitable branding strategy—line extension, brand extension, multi-brands, or new brands—based on the organization's objectives and the market context.

**Emphasize Online Branding:** Given the increasing importance of digital presence, focus on online branding strategies to reach a broader audience and effectively position the brand.

**Leverage Favorable Conditions:** Make the most of favorable conditions, such as product identification, quality, and availability, to create a competitive edge through branding.

**Build Strong Brand Equity:** Foster positive brand equity by ensuring brand awareness, perceived quality, brand associations, and customer loyalty, all of which contribute to the brand's strength in the marketplace.

**Recommendations:**

**Continued Brand Development:** Organizations should consider investing in long-term brand development strategies to build brand equity and enhance customer loyalty.

**Market Research:** Regularly conduct market research to stay updated on consumer preferences, perceptions, and competitive positioning to adapt branding strategies accordingly.

**Brand Consistency:** Maintain brand consistency across all touchpoints, from product design to online presence, to reinforce brand recognition and trust among consumers.

**Online Presence:** In today's digital age, organizations must place emphasis on building a robust online presence and leveraging digital branding strategies to reach a wider audience.

**Employee Training:** Train employees in effectively communicating the brand's message and values, as every interaction with customers is an opportunity to strengthen the brand.

**Consumer Engagement:** Engage with consumers through various channels to understand their changing needs and preferences, enabling agile brand adaptation.

**Evaluate Branding Strategies:** Continuously assess branding strategies to ensure they align with evolving market conditions and consumer demands.

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